

San Francisco Department of Public Health

FY 2020-21 First Quarter Financial Report

December 15, 2020

Highlights of First Quarter, FY 2020-21



- Figures in this report are preliminary and based on only 3 months of actuals. Significant changes are possible over the course of the fiscal year.
- DPH operating divisions project two major variances:
 - \$3.8 million favorable revenue at ZSFG due to better than expected Medi-Cal supplemental funding
 - \$600,000 revenue shortfall in population health due to the delay in implementing Epic at PHD clinics, resulting in reduced billing
- COVID tracking has evolved to a citywide approach, managed by the Mayor's Office and the Controller, and reported separately from DPH's operating funds





DPH is projected to end FY 2020-21 with a net \$3.3 million General Fund surplus based on first quarter actuals. Variances are projected in **ZSFG** & **Public Health Division**.

| First Quarter | Revenue | | | | Expenditure | | | | | Т | otal | | | | |
|-------------------------------------|---------|------------|-----------------|---------|-------------|----------|--------|----------|------------|---------|-----------|----------|-----------|----------|--|
| | R | Revised Cu | | Current | | Surplus/ | | Revised | | Current | | Surplus/ | | Surplus/ | |
| | В | udget | lget Projection | | (Deficit) | | Budget | | Projection | | (Deficit) | | (Deficit) | | |
| HGH - Zuckerberg SF General | \$ | 970.6 | \$ | 974.4 | \$ | 3.9 | \$ | 1,217.4 | \$: | 1,217.4 | \$ | - | \$ | 3.9 | |
| HLH- Laguna Honda Hospital | \$ | 203.6 | \$ | 203.6 | \$ | - | \$ | 305.3 | \$ | 305.3 | \$ | - | \$ | - | |
| HPC - Primary Care | \$ | 18.6 | \$ | 18.6 | \$ | - | \$ | 33.9 | \$ | 33.9 | \$ | - | \$ | - | |
| HBH - Behavioral Health | \$ | 204.3 | \$ | 204.3 | \$ | - | \$ | 359.3 | \$ | 359.3 | \$ | - | \$ | - | |
| HJH - Jail Health | \$ | 0.4 | \$ | 0.4 | \$ | - | \$ | 40.0 | \$ | 40.0 | \$ | - | \$ | - | |
| HHH - Home Health | \$ | 2.3 | \$ | 2.3 | \$ | - | \$ | 8.6 | \$ | 8.6 | \$ | - | \$ | - | |
| HNS - Health Network | \$ | 54.5 | \$ | 54.5 | \$ | - | \$ | 139.1 | \$ | 139.1 | \$ | - | \$ | - | |
| HPH - Public Health Division | \$ | 89.2 | \$ | 88.6 | \$ | (0.6) | \$ | 329.4 | \$ | 329.4 | \$ | - | \$ | (0.6) | |
| HAD - Central Administration | \$ | 34.2 | \$ | 34.2 | \$ | - | \$ | 148.1 | \$ | 148.1 | \$ | - | \$ | - | |
| Total Operating | 1, | 577.61 | 1, | 580.91 | | 3.30 | 2 | 2,581.02 | 2, | 581.02 | | - | \$ | 3.3 | |

Citywide COVID Response Reporting



| | | | Budget | | | | | |
|-----------------|-----------------------------|--------------|--------|--------------|--------------|--------|--------------|-------------|
| | | _ | Re | evenue | | Rev | | |
| | | | FEMA + | CARES CRF + | | FEMA + | CARES CRF + | Surplus/ |
| Department | - Project | Expenditures | Grants | General Fund | Expenditures | Grants | General Fund | (Shortfall) |
| DEM - COVID | Command, Joint Info. & Oth. | 16.8 | 7.7 | 9.1 | 17.3 | 11.8 | 5.5 | 3.6 |
| DPH - Isolation | n & Quarantine | 16.7 | 8.3 | 8.3 | 22.5 | 11.2 | 11.2 | (2.9) |
| DPH - PPE & S | Scarce Resources | 59.7 | - | 59.7 | 30.5 | - | 30.5 | 29.2 |
| DPH - Testing | | 56.9 | 28.0 | 29.0 | 78.5 | 39.3 | 39.3 | (10.3) |
| DPH - CARES | Provider Relief Fund | - | 44.9 | (44.9) | - | 64.8 | (64.8) | 19.9 |
| DPH - All Oth | er | 136.2 | 47.9 | 88.3 | 136.2 | 47.9 | 88.3 | (0.0) |
| DPW - Expand | ded Pit Stops | 17.5 | 8.0 | 9.5 | 13.8 | 6.6 | 7.3 | 2.3 |
| HOM - SIP Ho | tels | 178.7 | 175.4 | 3.3 | 198.5 | 188.0 | 10.5 | (7.2) |
| HOM - RVs, S | helter & Safe Sleeping | 38.8 | 34.3 | 4.4 | 29.1 | 19.9 | 9.2 | (4.8) |
| HOM - Medic | al Support, Staffing & Oth. | 9.6 | 8.7 | 0.9 | 3.9 | 2.8 | 1.2 | (0.3) |
| HSA - Feeding | } | 48.6 | 13.7 | 34.9 | 49.5 | 13.7 | 35.8 | (0.9) |
| Contingency - | Revenue Risks | | | | | (28.6) | 28.6 | (28.6) |
| Total | | 579.5 | 376.9 | 202.6 | 579.9 | 405.9 | 174.0 | 0.0 |

Source: Controller's Office's Three Month Report, FY 2020-21

Citywide COVID Response Reporting



DPH variances in the COVID response budget are attributable to:

- \$29.2 million in underspending for Personal Protective Equipment (PPE) due to the significant inventory of PPE acquired in FY 2019- 20 and stabilization of the supply chain and pricing
- \$10.3 million shortfall for Testing due to a higher than anticipated number of unreimbursed tests
- \$19.9 million favorable variance CARES Provider Relief Funding
- \$2.9 million unfavorable variance in Isolation and Quarantine Hotels due to higher than expected operating and staffing costs

Moreover, there is some revenue uncertainty as projections for Federal Emergency Management Agency (FEMA) reimbursements are contingent on the state of emergency designation continuing through June 2021.